Financial Statements **March 31, 2021**



Independent auditor's report

To the Board of Directors of Trillium Health Partners

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Trillium Health Partners (the Hospital) as at March 31, 2021 and the results of its operations, its remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

What we have audited

The Hospital's financial statements comprise:

- the statement of financial position as at March 31, 2021;
- the statement of operations for the year then ended;
- the statement of remeasurement gains and losses for the year then ended;
- the statement of changes in net assets for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

PricewaterhouseCoopers LLP 200 Apple Mill Road, Vaughan, Ontario, Canada L4K oJ8 T: +1 905 326 6800, F: +1 905 326 5339



Other information

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditor's report thereon, included in the annual report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Pricewaterhouse Coopers LLP

Chartered Professional Accountants, Licensed Public Accountants

Toronto, Ontario June 4, 2021

Statement of Financial Position

As at March 31, 2021

(in	thousar	ids of	doll	lars)
-----	---------	--------	------	-------

	2021 \$	2020 \$
Assets		
Current assets Cash Short-term investments (note 4)	347,028 7,794	140,050 157,495
Accounts receivable Ministry of Health and other ministries Other Inventories Prepaid expenses	76,357 33,158 11,800 17,528	20,169 26,450 10,293 13,564
	493,665	. 368,021
Capital assets (note 5)	913,193	861,413
Other long-term assets	20,162	10,300
Long-term investments, restricted cash and cash equivalents (note 4)	28,299	25,232
	1,455,319	1,264,966
Liabilities		
Current liabilities Accounts payable and accrued liabilities Deferred revenue and due to Ministry of Health and other ministries Deferred contributions Provincial capital grant Current portion of long-term debt (note 8)	174,309 94,386 7,150 4,236 1,751	143,613 6,506 10,364 4,236 3,860
	281,832	168,579
Long-term debt (note 8)	223,545	225,323
Employee future benefits (note 9)	44,569	44,271
Legal defense liability (note 11(b))	6,298	5,492
Deferred capital grants and contributions (note 7)	607,045	533,369
	1,163,289	977,034

Approved by the Board of Directors

Karen Wensley, Board Treasurer

Director Michele Darling, Board Chair Director

Statement of Financial Position ...continued

As at March 31, 2021

(in thousands of dollars)

	2021 \$	2020 \$
Net Assets		
Investment in capital assets (note 7)	169,530	225,386
Internally restricted – major initiatives	17,760	31,280
Internally restricted – other	6,142	5,882
Unrestricted	96,975	26,607
	290,407	289,155
Accumulated remeasurement gains (losses)	1,623	(1,223)
	1,455,319	1,264,966

Contingencies, commitments and guarantees (note 11)

(in thousands of dollars)

	2021 \$	2020 \$
Revenue Ministry of Health and other ministries Ministry of Health – COVID-19 Other agencies and patients Other income Amortization of deferred capital grants and contributions – equipment Investment income Special programs – Ministries of Health and Community and Social Services	945,210 126,015 75,584 90,468 7,714 4,032 37,475	962,378 101,847 105,610 6,748 7,657 37,577
	1,286,498	1,221,817
Expenses Salaries, wages and employee benefits Medical and surgical Drug supplies Supplies and other expenses Amortization – equipment Special programs – Ministries of Health and Community and Social Services	839,685 95,649 64,055 191,646 34,666 37,434 1,263,135	798,912 82,024 64,635 189,682 29,869 37,538 1,202,660
Excess of revenue over expenses before the undernoted	23,363	19,157
Amortization of deferred capital grants and contributions – building	22,143	23,493
Amortization – buildings and land improvements	(38,068)	(35,265)
Interest on long-term debt	(6,186)	(5,804)
	(22,111)	(17,576)
Excess of revenue over expenses for the year	1,252	1,581

Statement of Remeasurement Gains and Losses

For the year ended March 31, 2021

(in thousands of dollars)

	2021 \$	2020 \$
Accumulated remeasurement (losses) gains – Beginning of year	(1,223)	12
Unrealized (losses) gains attributable to Long-term investments Interest rate swaps	2,862 42	(1,215) 18
Amounts reclassified to statement of operations Change in fair value of long-term investments	(58)	(38)
Net remeasurement gains (losses) for the year	2,846	(1,235)
Accumulated remeasurement gains (losses) – End of year	1,623	(1,223)

Statement of Changes in Net Assets For the year ended March 31, 2021

(in thousands of dollars)

					2021	2020
	Investment in capital assets \$ (note 7)	Internally restricted – major initiatives \$	Internally restricted – other \$	Unrestricted \$	Total \$	Total \$
Balance – Beginning of year	225,386	31,280	5,882	26,607	289,155	287,574
Excess of revenue over expenses for the year Acquisition of capital assets Repayment of long-term debt Capital assets acquired through long-term debt Deferred capital grants and contributions received Other interfund transfers	(42,861) 124,560 3,860 (37,882) (103,533)	(5,063) - - (8,457)	- - - 260	44,113 (119,497) (3,860) 37,882 103,533 8,197	1,252 - - - - -	1,581 - - - -
Balance – End of year	169,530	17,760	6,142	96,975	290,407	289,155

Statement of Cash Flows For the year ended March 31, 2021

(in thousands of dollars)

	2021 \$	2020 \$
Cash provided by (used in)		
Operating activities Excess of revenue over expenses for the year Add (deduct) items not affecting cash	1,252	1,581
Amortization of capital assets Amortization of deferred capital grants and contributions (note 7) Amortization of debenture transaction fees Employee future benefits Legal defense liability	72,734 (29,857) 30 298 806	65,134 (30,241) 30 1,643 952
Loss on disposal of capital assets Reinvested investment income Change in fair value of long-term investments	46 (720) (58)	(704) (38)
Changes in non-cash operating items	44,531	38,357
Accounts receivable Inventories Prepaid expenses Other long-term assets Accounts payable and accrued liabilities Deferred contributions Deferred revenue and due to Ministry of Health and other ministries	(62,896) (1,507) (3,964) (10,008) 22,827 (3,214) 87,880	(6,029) (2,459) (1,106) (2,858) 8,164 3,896 1,594
	73,649	39,559
Investing activities Proceeds from maturity of investments Decrease (increase) in other long-term assets Increase in restricted cash and cash equivalents	150,252 146 (36)	(1,081) (152)
	150,362	(1,233)
Capital activities Acquisition of capital assets	(116,691)	(98,535)
Financing activities Transaction costs paid on issuance of debentures Deferred capital grants and contributions received Repayment of long-term debt	(15) 103,533 (3,860)	29,205 (3,866)
	99,658	25,339
Increase (decrease) in cash during the year	206,978	(34,870)
Cash – Beginning of year	140,050	174,920
Cash – End of year	347,028	140,050
Non-cash transactions Increase in accounts payable and accrued liabilities related to capital asset additions	7,869	2,697

Notes to Financial Statements March 31, 2021

(in thousands of dollars)

1 Operations

Trillium Health Partners (the Hospital) is a registered charity under the Income Tax Act (Canada) and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act (Canada) are met.

The Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health (the Ministry). The Hospital Service Accountability Agreement (HSAA) sets out the performance standards and obligations of the Hospital and establishes acceptable results for the Hospital's performance.

2 Summary of significant accounting policies

Financial statement presentation

These financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards including accounting standards that apply only to government not-for-profit organizations.

These financial statements include the assets, liabilities and activities of the Hospital.

The financial statements do not include the assets, liabilities or operations of Trillium Health Partners Foundation (the THP Foundation), as the THP Foundation is not controlled by the Hospital.

Internally restricted – major initiatives

The Board of Directors of the Hospital internally restricts net assets for strategic initiatives such as replacement of the Hospital's information systems, advancing the Hospital's planning and redevelopment and funding the Hospital's share of Ministry approved capital, research and innovation projects. During the year, \$8,457 (2020 – \$3,538) was transferred from this fund to the unrestricted fund mainly to cover the operating costs related to the health information system project.

Internally restricted - other

The Hospital internally restricts net assets as endowment funds to be used for specific purposes including education and innovation.

Revenue recognition

The Hospital follows the deferral method of accounting for contributions, which include donations and government grants. Unrestricted contributions are recognized as revenue when received or receivable. Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Notes to Financial Statements

March 31, 2021

(in thousands of dollars)

Under the Health Insurance Act (Ontario) and the regulations thereunder, the Hospital is funded primarily by the Province of Ontario in accordance with funding arrangements established by the Ministry. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of a period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in a subsequent period. These financial statements reflect management's best estimates of funding arrangements with the Ministry. The Hospital has entered into an accountability agreement with the Ministry, which requires the Hospital to meet certain financial and non-financial performance indicators.

All investment income that is unrestricted is recognized as revenue when earned.

Contributions received in the form of donations and grants for specific capital expenditures are initially deferred and recorded as deferred capital contributions. These deferred contributions are realized into revenue on the same basis as the amortization of the cost of the related capital assets.

Other income is primarily derived from the Hospital's pharmacies, parking and certain clinics. Revenue is recognized when services are performed or goods are delivered.

Contributed materials and services

A substantial number of volunteers contribute a significant amount of time each year to the Hospital.

Due to the difficulty in determining the fair value of these contributed services received directly by the Hospital, these volunteered/contributed services are not recognized or disclosed in the financial statements and related notes to the financial statements.

Financial instruments

Financial instruments are financial assets or liabilities of the Hospital that, in general, provide the Hospital the right to receive cash or another financial asset from another party or require the Hospital to pay another party cash or other financial assets.

All financial instruments reported on the statement of financial position of the Hospital are classified as follows:

Cash	amortized cost
Short-term investments	fair value
Accounts receivable	amortized cost
Restricted cash and cash equivalents and long-term investments	fair value
Accounts payable and accrued liabilities	amortized cost
Due to/from the Ministry and other ministries	amortized cost
Long-term debt	amortized cost
Interest rate swaps	fair value
Provincial capital grant	amortized cost

Transaction costs on assets measured at fair value are expensed as incurred. Transaction costs incurred in relation to the issuance of long-term debt are netted against the amortized cost.

Notes to Financial Statements

March 31, 2021

(in thousands of dollars)

Fair value represents the amount that would be exchanged in an arm's length transaction between willing parties who are under no compulsion to act and is best evidenced by a quoted market price, if one exists. The Hospital's fair values are management's estimates and are generally determined using market conditions at a specific point in time. The determinations are subjective in nature, involving uncertainties and the exercise of significant judgment.

The Hospital has entered into interest rate swap contracts to manage exposure to interest rate risks. The fair value of the hedging derivative is calculated as the difference between the present values of the future cash flows associated with the floating-receipt leg and the fixed pay leg. The fair value estimates are not necessarily indicative of the amounts that the Hospital might receive or pay in actual market transactions. The unrealized gain or loss on the interest rate swap is recorded in the statement of remeasurement gains and losses.

The Hospital does not hold or issue derivative financial instruments for trading or speculative purposes.

Inventories

Inventories are recorded at the lower of average cost or net replacement value.

Capital assets

Capital assets are recorded at cost. Betterments that extend the estimated life of an asset are capitalized. Contributed capital assets are recorded at fair value at the date of contribution. Maintenance, renovation, repairs and minor replacements to maintain normal operating efficiency are expensed as incurred. Amortization is provided on a straight-line basis at the following annual rates based on the estimated useful lives of the assets:

Land improvements	2% – 20%
Buildings	2% – 10%
Equipment and information systems	5% – 33%

Construction-in-progress is comprised of direct construction and development costs. No amortization is recorded until construction is substantially completed and the assets are ready for productive use.

Impairment of long-lived assets

An impairment charge is recorded for long-lived assets when a capital asset no longer has any long-term service potential. The impairment loss is calculated as the difference between the net carrying value of the asset over any residual value.

Short-term investments

Short-term investments comprise short-term deposits and include guaranteed investment certificates that are fully redeemable within 90 days. The Hospital determines fair value by reference to quoted bid and ask prices, as appropriate, where available. Unrealized gains and losses are recorded in the statement of remeasurement gains and losses.

Notes to Financial Statements

March 31, 2021

(in thousands of dollars)

Long-term investments

Equity and fixed income securities are carried at fair value. The fair value of securities that are actively traded is valued at the closing bid price on the recognized stock exchange on which the securities are listed or principally traded. Unrealized gains and losses are recorded in the statement of remeasurement gains and losses.

Joint venture

Investments in jointly controlled entities are accounted for using the modified equity method, whereby the investment is initially recorded at cost and adjusted thereafter to recognize the Hospital's share of the jointly controlled entity's net surplus or deficit for its fiscal year ending within the Hospital's fiscal year. Any distributions received are accounted for as a reduction in the investment.

Pension plan

Employees of the Hospital are eligible to be members of the Healthcare of Ontario Pension Plan (HOOPP), which is a multi-employer best five consecutive year average pay defined benefit pension plan. Defined contribution accounting is applied to HOOPP since it is a multi-employer defined benefit plan and, therefore, the Hospital expenses contributions to the plan in the year they are due.

Employee future benefits

For other non-pension defined plans, the cost of post-employment benefits earned by employees is actuarially determined using the accrued benefit method, pro-rated on service, and management's best estimate of salary escalation (where applicable), retirement ages of employees and expected health-care costs. The discount rate used to determine the accrued benefit obligation was determined by reference to the rate of return on provincial government and corporate bonds for varying durations based on the cash flows expected from the post-employment benefit obligations. Actuarial gains and losses are amortized over the remaining service lives of the employees. Past service costs relating to plan amendments are expensed when incurred.

Measurement uncertainty

In preparing the financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period.

A portion of the revenue recognized from the Ministry requires estimation. The Hospital has entered into accountability agreements that set out the rights and obligations of the parties in respect of funding provided to the Hospital by the Ministry for the year ended March 31, 2021. The accountability agreements set out certain performance standards and obligations that establish acceptable results for the Hospital's performance in a number of areas.

Notes to Financial Statements

March 31, 2021

(in thousands of dollars)

If the Hospital does not meet its performance standards or obligations as set out in the agreements or in specific funding letters, the Ministry has the right to adjust funding received by the Hospital. The Ministry is not required to communicate certain funding adjustments until after the submission of year-end data. Since this data is not submitted until after the completion of the financial statements, the amount of the Ministry funding received during a year may be increased or decreased subsequent to year-end. The amount of revenue recognized in these financial statements represents management's best estimates of amounts relating to funding that are reasonably assured of being received.

The coronavirus pandemic (COVID-19) has added to the Hospital's measurement uncertainty primarily due to judgment required by management to make significant assumptions related to critical estimates as they relate to funding received from the Ministry for incremental costs related to COVID-19. Calculating the amount of the incremental funding requires judgment in interpreting the related guidelines published by the Ministry as of the date of these financial statements. There is uncertainty as to the extent to which funding will be clawed back if additional clarifying guidance is published by the Ministry. While management believes the amounts recognized are reasonably assured of being received, given the likelihood of the Ministry issuing additional guidance, there is an increased risk that funding provided may be clawed back and that COVID-19 funding has not been appropriately recorded in the statement of operations.

Actual results could differ from those estimates. Accounts requiring significant estimates include collectability of accounts receivable, accrued and contingent liabilities, deferred revenue, recoverability and useful lives of capital assets, deferred capital grants and contributions and employee future benefits. Employee future benefits liabilities (note 9) are subject to measurement uncertainty because actual results may differ significantly from the Hospital's best long-term estimate of expected results. For example, the difference between actual results and actuarial assumptions regarding health-care cost trend rates for retiree benefits may be significant.

3 Financial impacts of COVID-19

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus (COVID-19) as a pandemic, which has resulted in a series of public health and emergency measures that have been put in place to combat the spread of the virus. As a result of the COVID-19 pandemic, the Hospital experienced a change in the demand for its services and incurred unbudgeted pandemic response expenditures.

Since the beginning of the pandemic and up to March 31, 2021, the Hospital incurred pandemic-related incremental operating expenditures and experienced reductions in non-Ministry of Health revenue that amounted to \$126,015. Additionally, the Hospital incurred COVID-19 related capital expenditures that amounted to \$14,921. These amounts were recognized respectively as Ministry of Health COVID-19 revenue in the statement of operations and in deferred capital contributions on the statement of financial position for the year ended March 31, 2021 in accordance with the Ministry's COVID-19 Incremental Hospital Expenses Guidance document.

In addition to the funding received during the year, the Hospital received a combined \$25,116(2020 - \$nil) in temporary pandemic pay funding for eligible staff and temporary physician pay funding that has been offset against salaries, wages and employee benefits in the statement of operations, since the Hospital acted as an agent for the Ministry in respect of distributing the pay to staff and physicians.

(in thousands of dollars)

The duration and impact of the COVID-19 pandemic are unknown at this time, and it is not possible to reliably estimate the impact that the severity and length of the pandemic will have on the financial results of the Hospital in future periods.

4 Investments, restricted cash and cash equivalents

	2021 \$	2020 \$
Short-term investments	7,794	157,495
Investment in Credit Valley Trillium ProResp Inc. Restricted cash and cash equivalents Fixed income securities Equity securities	198 6,945 13,061 8,095	198 6,909 11,397 6,728
Long-term investments, restricted cash and cash equivalents	28,299	25,232
	36,093	182,727

The Hospital has a joint venture agreement with Professional Respiratory Home Care Service Corp., contributing \$0.1 for a 50% interest in Credit Valley Trillium ProResp Inc. As at March 31, 2021, the investment was \$198 (2020 – \$198). The Hospital has a management services agreement with Credit Valley Trillium ProResp Inc. to provide supervisory and management services in return for a management fee. Management fee income of \$386 (2020 – \$300) has been included in the statement of operations as other income.

The Hospital invested \$21,156 (2020 - \$18,125) in equity and fixed income security investments. These funds are not restricted to specific projects or initiatives. As the Hospital is not planning to utilize these funds in the near term, these investments have been classified as long-term investments.

The carrying value of equity securities amounted to \$6,691 (2020 - \$8,050).

5 Capital assets

			2021
	Cost \$	Accumulated amortization \$	Net \$
Land Buildings and land improvements Equipment and information systems Construction-in-progress Other	12,758 1,074,073 634,691 65,363 2,892	453,858 422,726 -	12,758 620,215 211,965 65,363 2,892
	1,789,777	876,584	913,193

Notes to Financial Statements

March 31, 2021

(in thousands of dollars)

			2020
	Cost \$	Accumulated amortization \$	Net \$
Land	12,656	-	12,656
Buildings and land improvements	1,052,748	415,828	636,920
Equipment and information systems	565,134	391,220	173,914
Construction-in-progress	35,031	-	35,031
Other	2,892	-	2,892
	1,668,461	807,048	861,413

In January 2019, the Hospital entered into an agreement with Epic Systems Corporation to develop and implement a new hospital information system to provide an integrated information platform that supports standardized care and enhances the clinician and patient experience. The new system was implemented in October 2020 and total capital costs incurred to date amount to \$110,176 (2020 - \$72,293), including capitalized interest of \$6,470 (2020 - \$3,863), which are included in equipment and information systems.

6 Credit facilities

The Hospital has an available line of credit of \$40,000 at the Royal Bank of Canada at prime rate minus 0.75%. As at March 31, 2021, \$100 is utilized for letters of credit. As well, the Hospital has an available line of credit for leases of \$13,000 and, as at March 31, 2021, the full amount was unutilized.

7 Deferred capital grants and contributions

Deferred capital grants and contributions include the unamortized balance of funding received from the Ministry for approved capital construction projects and the unamortized and unspent amounts of restricted donations from the THP Foundation and other sources, which were specified for and will be used for future capital asset acquisitions and development.

The changes for the year in the deferred balance reported in these funds are as follows:

	2021 \$	2020 \$
Balance – Beginning of year Amortized to revenue during the year Amount received/receivable	533,369 (29,857) 103,533	534,405 (30,241) 29,205
Balance – End of year	607,045	533,369

Included in deferred capital grants and contributions is 4,236 (2020 – 4,236) restricted by the Ministry for amounts advanced to the Hospital for redevelopment.

Notes to Financial Statements

March 31, 2021

8

(in thousands of dollars)

The investment in capital assets comprises the following:

	2021 \$	2020 \$
Capital assets (note 5) Amounts financed by deferred capital grants and contributions Amounts financed by long-term debt	913,193 (607,045) (136,618)	861,413 (533,369) (102,658)
	169,530	225,386
Long-term debt		
	2021 \$	2020 \$
 Loan due November 1, 2020, interest at 7.14%, requiring current monthly principal repayments of approximately \$37, secured by a first charge on parking revenue Loan due June 30, 2021, interest at prime, requiring current monthly principal repayments of approximately \$201, interest fixed at 	-	312
3.42% through an interest rate swap contract, secured by a second charge on parking revenue Loan due December 1, 2036, interest at 4.87%, requiring monthly principal and interest payments of approximately \$195,	633	3,117
unsecured Senior unsecured series A debentures at par value of \$200,000, net of unamortized transaction costs of \$1,167, due on	25,811	26,876
December 20, 2058, interest at 3.702%, requiring principal repayment at maturity date Fair value of interest swaps	198,849 3	198,833 45
Less: Current portion	225,296 1,751	229,183 3,860
	223,545	225,323

On December 1, 2006, the Hospital entered into a fixed rate unsecured loan agreement, in the amount of \$30 million, for a term of 30 years. The proceeds were used primarily to finance the construction of a new clinical administration building in Mississauga, Ontario.

On December 20, 2018, the Hospital issued unsecured debentures through a private placement primarily to fund the development and implementation of the new hospital information system (note 5). Interest is payable semi-annually on June 20 and December 20.

Total interest paid on long-term debt in the current year was \$6,186 (2020 - \$5,804).

March 31, 2021

(in thousands of dollars)

Required principal repayments on the long-term debt are as follows:

	\$
2022 2023 2024 2025 2026 Thereafter	1,751 1,176 1,232 1,293 1,358 218,486
	225,296

9 Employee future benefits

Pension plan

HOOPP is a multi-employer best five consecutive year average pay defined benefit pension plan. Enrolment in HOOPP is mandatory for full-time staff on the hire date. Part-time employees may qualify for optional membership. Contributions made to the Plan during the year by the Hospital amounted to \$52,802 (2020 – \$50,981) and are included in salaries, wages and employee benefits in the statement of operations.

The most recent actuarial valuation as at December 31, 2020, indicated the plan is funded at 119%.

Employee future benefits

Certain employees of the Hospital are entitled to post-employment benefits. The Hospital recognizes the present value of its obligation from these benefits as they are earned. The date of the last actuarial valuation was March 31, 2020.

The annual cost of employee future benefits is included in salaries, wages and employee benefits in the statement of operations.

	2021 \$	2020 \$
Accrued benefit obligation – Beginning of year Interest on accrued benefits Current period benefit cost Benefit payments Actuarial losses (gains)	27,658 921 1,909 (1,582) 394	40,094 1,250 2,693 (2,234) (14,145)
Accrued benefit obligation – End of year	29,300	27,658
Unamortized actuarial gains	15,269	16,613
Liability for post-retirement benefits – End of year	44,569	44,271

Notes to Financial Statements

March 31, 2021

(in thousands of dollars)

	2021 \$	2020 \$
Expense recorded in the statement of operations Current period benefit cost Amortization of actuarial gains – net Interest expense	1,909 (950) 921	2,693 (66) 1,250
Significant assumptions Discount rate – accrued benefit obligation (%) Expected average remaining service years to retirement	<u> </u>	3,877 3.2 16
Dental cost trend rates	3% per annum in 2020 – 2024 increasing by 0.35% thereafter until 2029	3% per annum in 2020 – 2024, increasing by 0.3% thereafter until 2029
Extended health-care trend rates	5.37% per annum in 2020 – 2024, decreasing by 0.12% – 0.13% thereafter until 2029	5.37% per annum in 2020 – 2024, decreasing by 0.12% thereafter until 2029

10 Related party transactions and balances

The Hospital has an economic interest in the THP Foundation. The THP Foundation raises funds to support operating initiatives and capital projects of the Hospital. The Hospital does not exercise control or significant influence over the THP Foundation; consequently, the financial statements do not include the assets, liabilities and activities of the THP Foundation.

Related party transactions during the year not separately disclosed in the financial statements include the following:

	2021 \$	2020 \$
Capital grants and contributions received during the year Operating contributions	562 3,080	5,154 3,955
	3,642	9,109

The Hospital provides the THP Foundation with information technology support and payroll administration services at no cost. Salaries, benefits and certain miscellaneous expenses are paid by the Hospital and are reimbursed by the THP Foundation. During the year, reimbursements made by the Foundation for these expenses were 4,803 (2020 – 4,617).

Notes to Financial Statements

March 31, 2021

(in thousands of dollars)

Any accounts receivable with the THP Foundation are settled monthly through the collection of monies from the THP Foundation. As at March 31, 2021, there was \$400 outstanding (2020 - \$350) and recorded in other accounts receivable in the statement of financial position.

In conjunction with two other hospitals, the Hospital is a member of West GTA Healthcare Shared Services Corporation, operating as Shared Services West (SSW). SSW is a not-for-profit corporation, administered by a ten-member board including four voting members from the Hospital and four from the other member hospitals. During the year, the Hospital paid membership fees and other charges to SSW in the amount of \$5,382 (2020 - \$5,213). SSW provides purchasing, contract management and logistics services for the Hospital. The Hospital also provided employee health and safety advisory services to SSW and charged \$12 (2020 - \$12) as well as \$256 (2020 - \$278) for project support services. As at March 31, 2021, the Hospital owed SSW \$45 (2020 - \$226) and had a receivable from SSW of \$23 (2020 - \$44).

11 Contingencies, commitments and guarantees

- a) Due to the nature of its operations, the Hospital is periodically subject to lawsuits and/or claims in which the Hospital is a defendant, as well as grievances filed by its various unions. In October 2017, the Hospital received correspondence from Project Co requesting an increase in the guaranteed maximum price for costs allegedly incurred by Project Co and its sub-trades for the Credit Valley Hospital redevelopment project. In May 2019, Project Co filed a Statement of Claim with the Ontario Superior Court of Justice, in the amount of \$41,300, against the Hospital for certain damages, including contribution and indemnity for costs for which Project Co is liable to its sub-trades. In July 2020, Project Co submitted an Amended Statement of Claim, decreasing the amount claimed to \$35,850. While the final outcome with respect to lawsuits and/or claims outstanding or pending as at March 31, 2021 cannot be predicted with certainty, management believes that there is a reasonable basis to question the propriety of the claims advanced by Project Co, and that the Hospital has valid defenses, appropriate insurance coverage and/or adequate provisions in place.
- b) The Hospital is a member of the Healthcare Insurance Reciprocal of Canada (HIROC) and, therefore, has an economic interest in HIROC. HIROC is a not-for-profit insurance reciprocal. All members of the reciprocal pay annual premiums, which are actuarially determined. All members are subject to reassessment for losses, if any, experienced by the reciprocal for the years in which they are members, and these losses could be material. No reassessments have been made to March 31, 2021.

Since its inception in 1987, HIROC has accumulated an unappropriated surplus, which is the total of premiums paid by all subscribers plus investment income, less the obligation for claims reserves and expenses and operating expenses. Each subscriber who has an excess of premium plus investment income over the obligation for their allocation of claims reserves and expenses and operating expenses may be entitled to receive distributions of their share of the unappropriated surplus at the time such distributions are declared by the Board of Directors of HIROC.

Effective January 1, 2015, the Hospital entered into an agreement with HIROC Management Limited whereby HIROC will continue to provide indemnity insurance to the Hospital; however, the cost of investigating and defending any litigation claim will be paid by the Hospital. The Hospital has appointed HIROC Management Limited to act as agent for the Hospital for such claims in accordance with an agency

Notes to Financial Statements

March 31, 2021

(in thousands of dollars)

agreement. Costs associated with claims arising prior to January 1, 2015 will be borne by HIROC. Projected costs of defending claims that arise subsequent to January 1, 2015 are based on claims defence costs incurred by HIROC in the past. In fiscal 2021, \$1,816 (2020 - \$1,496) was recorded for claims defence costs and included in the financial statements as supplies and other expenses in the statement of operations.

c) The Hospital's current operating lease commitments are as follows:

	\$
2022 2023 2024 2025 2026 Thereafter	795 756 706 300 300 400
	3,257

d) Indemnity has been provided to all directors and officers of the Hospital for various items including, but not limited to, all costs to settle suits or actions due to association with the Hospital, subject to certain restrictions. The Hospital has purchased directors' and officers' liability insurance to mitigate the cost of any potential future suits or actions. The term of indemnification is not explicitly defined but is limited to the period over which the indemnified party served as a director or officer of the Hospital. The maximum amount of any potential future payment cannot be reasonably estimated.

12 Financial instruments

Establishing fair value

The fair value of guarantees and letters of credit is based on fees currently charged for similar agreements or on the estimated cost to terminate them or otherwise settle the obligations with the counterparties at the reported borrowing date. In situations in which there is no market for these guarantees and they were issued without explicit costs, it is not practicable to determine their fair value with sufficient reliability.

The fair value of the interest rate swap is determined using the discounted cash flow method.

Fair value hierarchy

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

• Level 1 – fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;

(in thousands of dollars)

- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

Financial assets, which include cash, restricted cash, short-term investments and investments in equity securities, are grouped into Level 1. Investments in fixed income securities and interest rate swaps are grouped into Level 2.

Risks arising from financial instruments and risk management

The Hospital is exposed to a variety of financial risks including credit risk, liquidity risk and market risk. The Hospital's overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Hospital's financial performance.

• Credit risk

The Hospital's principal financial assets are cash, accounts receivable and investments, which are subject to credit risk. The carrying amounts of financial assets on the statement of financial position represent the Hospital's maximum credit exposure at the statement of financial position date.

The Hospital's credit risk is primarily attributable to its receivables. The amounts disclosed in the statement of financial position are net of an allowance for doubtful accounts, estimated by management of the Hospital based on previous experience and its assessment of the current economic environment. The Hospital does not have any significant past due accounts receivable that are not provided for. The Hospital is exposed to credit risk in the event of non-payment by patients for non-insured services and services provided to non-resident patients. The risk is common to hospitals as they are required to provide care to patients regardless of their ability to pay for the services provided.

As at March 31, 2021, the following patient accounts receivable were past due but not impaired:

	30 days	60 days	90 days	120 days
	\$	\$	\$	\$
Accounts receivable	15,122	1,556	1,345	1,599

The credit risk on cash and investments is limited because the counterparties are chartered banks with high credit ratings assigned by national credit rating agencies.

March 31, 2021

(in thousands of dollars)

• Liquidity risk

Liquidity risk results from the Hospital's potential inability to meet its obligations associated with the financial liabilities as they come due. The Hospital monitors its operations and cash flows to ensure current and future obligations will be met. The Hospital believes its current sources of liquidity are sufficient to cover its currently known short and long-term cash obligations.

The maturity analysis of the Hospital's long-term debt is described in note 8. The majority of the accounts payable and accrued liabilities are expected to be settled in the next fiscal year.

• Market risk

The Hospital is exposed to interest rate risk and price risk with regard to its short and long-term investments and interest rate risk on its long-term debt, all of which are regularly monitored. The interest rate risk on long-term debt is mitigated through interest rate swap contracts (note 8).

13 Ministry of Health and other ministries

Included in Ministry of Health and other ministries revenue on the statement of operations is \$1,394 (2020 – \$1,394) related to the funding of the Centre for Complex Diabetes Care Program.